

# EAGLE COUNTY STRATEGIC PLAN Appendix A – Vision and Mission

Updated May 2017

Eagle County is made up of thriving communities for families(A) and is home to a vibrant workforce(B), with personal health and wellness achievable for all(C). Our natural beauty(D) is preserved through purposeful environmental stewardship(E). We are an international year-round resort destination(F) with a diverse, resilient economy(G).

#### **PRINCIPLE A**

#### THRIVING COMMUNITIES FOR FAMILIES

- 1. Quality early childhood development and enrichment opportunities for every child
- 2. Socio-economic and cultural diversity
- 3. All definitions of family
- 4. Attractive, family friendly neighborhoods with convenient access to amenities
- 5. Gathering places and events that encourage residents getting to know and enjoy each other
- 6. Sense of personal safety and security
- 7. Free or low cost family activities and events, including recreational/leisure and arts/culture

#### **PRINCIPLE B**

#### VIBRANT WORKFORCE

- 1. Workforce development and training for 21st century jobs
- 2. Diverse jobs with livable wages for residents
- 3. Range of quality housing choices: prices, types, locations, rental or ownership
- 4. Opportunities for first-time homebuyers
- 5. Mixed-income residential development
- 6. Residences and workplaces connected by transit options

#### **PRINCIPLE C**

#### PERSONAL HEALTH AND WELLNESS FOR ALL

- 1. Accessible, affordable and quality medical and healthcare services for all
- 2. Prevention programs and services with a high rate of utilization
- 3. Full range of programs and services for the whole person: mental, physical, dental
- 4. Activities, events and programs that support and promote personal wellness
- 5. Equitable services and opportunities tailored to the needs of vulnerable populations
- 6. Natural and built environments that promote personal wellness

### **PRINCIPLE D**

#### OUR NATURAL BEAUTY

- 1. Abundant clean water for our rivers, creeks and lakes
- 2. Green, healthy forests
- 3. Open space with community buffers
- 4. Clean air
- 5. Unobstructed vistas

#### **PRINCIPLE E**

### ENVIRONMENTAL STEWARDSHIP

- 1. Local and regional leadership on environmental issues
- 2. Use and promotion of solar and other renewable energy sources to protect our climate
- 3. Reduction, reuse and recycling of solid waste county wide
- 4. "Net Zero" energy use for County government
- 5. Reduction in our community's greenhouse gas emissions
- 6. Accessible, useable transportation options including public transit, trails, alternative fuel vehicles
- 7. Healthy, interconnected and sustainable eco-systems

#### **PRINCIPLE F**

INTERNATIONAL YEAR-ROUND RESORT DESTINATION

- 1. Successful four-season venues, programs and experiences
- 2. International brand recognition
- 3. World-class competition and events regularly scheduled in Eagle County
- 4. Opportunities for residents to enjoy events and activities
- 5. Model of resort environmental stewardship
- 6. Successful ski resort corporation
- 7. Convenient, affordable air service with connections for international travel
- 8. Convenient and safe travel to and from DIA and the Front Range

#### **PRINCIPLE G**

#### DIVERSE, RESILIENT ECONOMY

- 1. Strong tourism with returning visitors
- 2. Positive environment for innovators and entrepreneurs
- 3. World-class destination for medical, healthcare and wellness services
- 4. Expanded higher educational and degree programs
- 5. Home-based businesses and offices
- 6. Access to broadband for all
- 7. Green business economy
- 8. Farm and ranch based businesses with "farm to table" and local food production opportunities

### **CREATING A BETTER EAGLE COUNTY FOR ALL**

Eagle County achieves the mission by providing top quality county services(1) with excellent customer service(2) in a financially sustainable manner(3); we partner with the community(4) and engage our residents(5).

#### **PRINCIPLE 1**

### TOP QUALITY COUNTY SERVICES

- 1. Listening to community members to understand service needs
- 2. Adding value for customers
- 3. Providing timely, quality services
- 4. Developing an organizational culture that evaluates the quality of services and makes improvements
- 5. Applying "best practices" to Eagle County government
- 6. Maintaining County buildings, infrastructure and facilities in excellent condition
- 7. Hiring and retaining highly qualified County employees from diverse backgrounds
- 8. Measuring service and program outcomes

### **PRINCIPLE 2**

### EXCELLENT CUSTOMER SERVICE

- 1. Assuring County systems and processes are clear, fair and easy to access for all
- 2. Treating our customers with respect, acting in a friendly and courteous manner
- 3. Taking the time to explain decisions or actions, especially if the answer is "no"
- 4. Going the extra mile to help our customers
- 5. Providing customer-friendly buildings and facilities
- 6. Providing County services in a culturally competent manner

#### **PRINCIPLE 3**

#### FINANCIALLY SUSTAINABLE MANNER

- 1. Defining County services and service levels based on available resources and community demands
- 2. Using financial tools to forecast future revenues and expenditures in order to use taxpayer and other funds efficiently and effectively
- 3. Maintaining financial reserves consistent with County policies and national standards
- 4. Delivering County services in an efficient and cost effective manner
- 5. Leveraging County resources with outside funding streams for maximum community benefit
- 6. Providing competitive compensation and development opportunities for County employees
- 7. Developing and following County financial policies
- 8. Developing and maintaining transparent financial systems and reporting

### **PRINCIPLE 4**

### PARTNER WITH THE COMMUNITY

- 1. Identifying and connecting with strategic partners
- 2. Working with community partners to establish and align common visions and goals
- 3. Understanding the goals and needs of partners
- 4. Maintaining open, regular communications with partners
- 5. Resolving conflicts with partners in a timely manner
- 6. Leveraging County resources through partnerships and collaborative efforts
- 7. Working with partners to fill community gaps
- 8. Utilizing partners to engage hard-to-reach populations in order to assure services are culturally and socially appropriate

#### **PRINCIPAL 5**

#### ENGAGE OUR RESIDENTS

- 1. Proactively communicating with Eagle County residents
- 2. Appropriately involving residents in the governance process
- 3. Effectively using boards, commissions and task forces to address community
  - issues, and assuring diverse representation that reflects the community
- 4. Informing residents about the County's mission, goals, finances and services
- 5. Having a visible presence in the community
- 6. Engaging the residents in major projects, development of policies and plans, and planning the County's future
- 7. Participating in community events and meetings
- 8. Assuring non-English Speaking residents and other hard-to-reach populations have a voice in county planning, programming and evaluation